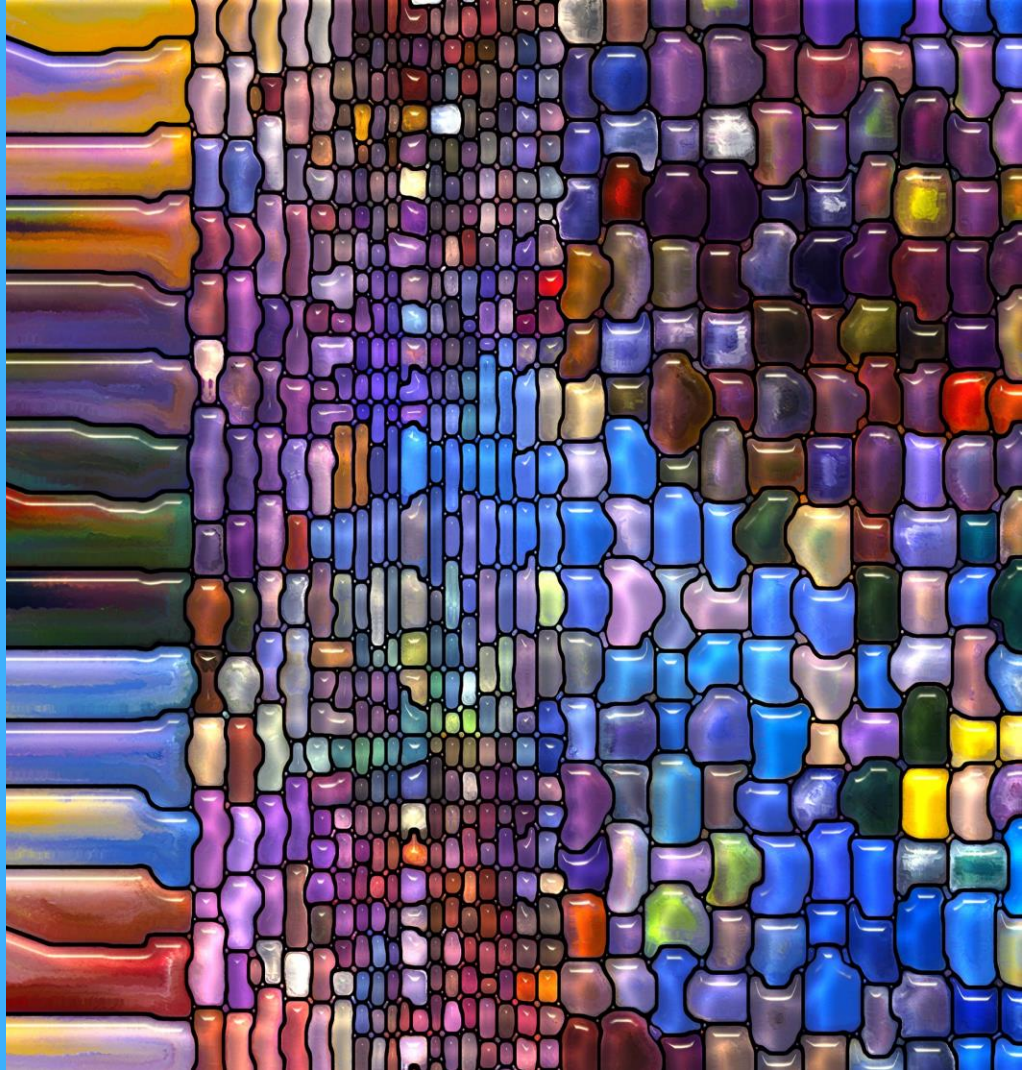


World Bank Group Results and Performance

The World Bank Group and the MDG

Tuesday, June 23, 2015 | 1:00 – 2:30PM



WHATWORKS

 @WorldBank_IEG

<https://ieg.worldbankgroup.org>

Integrating the MDGs into its strategies while pursuing a broader approach to poverty reduction

- 1990s: WBG strategies incorporated MDG themes
 - ✓ Private sector led growth
 - ✓ Human development
- 2001: formal endorsement of the MDGs
 - ✓ A results-based framework for assessing development impact
 - ✓ A context for donor coordination & country engagement
- Late 2000s: greater focus on institutions & governance
- Selectivity Framework to guide engagements
 - ✓ Reflected in WB sector & country strategies, and lending
- Main risk to development outcomes: uncertain financial sustainability & institutional weaknesses

Providing key intellectual underpinnings to development thinking

- World Development Report
- Statistical expertise
 - ✓ IDG & MDG goals, targets, and indicators – quantified & data
- Impact evaluations
 - ✓ Development Impact Evaluation Initiative, Strategic Impact Evaluation Fund
 - ✓ IEG: modest feedback loop into operations
- Knowledge support for achieving MDGs
 - ✓ Technical assistance increased fast
 - ✓ Focusing on MDGs for which lending declined
- IEG: best results when lending & analysis are combined

Translating the MDGs into country programs through country-based model

- WBG strategies emphasized primacy of country ownership
- Country focus supported by
 - ✓ Organizational changes initiated in the 1990s – decentralization
 - ✓ Instruments: PRSP, HIPC, MDR
- WBG country strategies
 - ✓ MDG themes, if not MDG terms, substantially incorporated
 - ✓ Stable use of MDG indicators in results matrices
- MDG focus in WBG country programs
 - ✓ Significant variability; no evidence MDGs less relevant in FCS or MIC
- IEG: tension between responsiveness to client needs & global/sectoral priorities

Engaging collectively for achieving the MDGs

- Selectivity Framework outlined principles for partnership
- Explosion of trust funds
 - ✓ Bank-executed (smallest) and recipient-executed TFs integrated into regular M&E process
 - ✓ Financial intermediary funds (largest): each with own governance structure & operating modalities
 - ✓ Resources for scaling-up; challenges for coordination & integration
- Different partnership experiences across sectors
- Country engagement
 - ✓ PRSP & HIPC play a key role in donor alignment
- IEG & others: financing sustainability; integration & coordination

Articulating a results chain for the Bank Group's role, approach, and expected contribution

- WBG strengthened results management
 - ✓ 1990s institutional reforms: new performance indicators with baselines and targets
 - ✓ 2004: MDGs in IDA Results Management System
 - ✓ 2005: Results-based country strategies
 - ✓ 2010: IFC developed IFC Development Goals
 - ✓ 2011: MDGs WB Corporate Scorecard
- Statistical capacity building in WB country programs
 - ✓ Uneven, rarely a key objective
- Major weakness: no clear articulation of results chains; no systematic process for assessing contribution

